

CAPABILITY STATEMENT

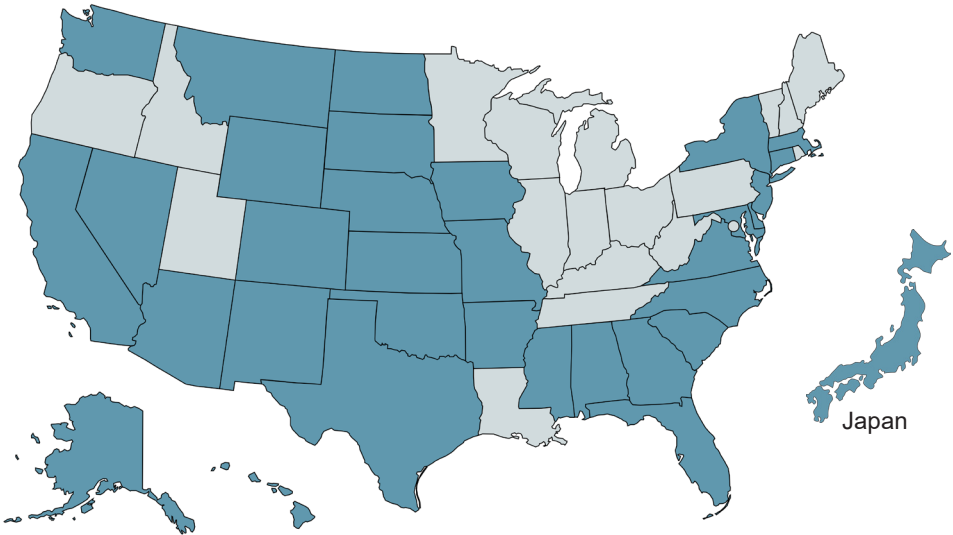


Mill Creek, LLC is a Tribally owned SBA 8(a), HUBZone, and MBE-certified firm specializing in the outfitting of furniture, fixtures, and equipment (FF&E) for healthcare and non-healthcare facilities nationwide.

With proven experience serving federal, tribal, and defense clients, Mill Creek brings a streamlined, database-driven approach to Initial Outfitting &

Transition (IO&T), space planning, programming, equipment planning, and more.

As a subsidiary of Prairie Band, LLC and wholly owned by the Prairie Band Potawatomi Nation, Mill Creek combines cultural understanding with logistics precision—supporting projects that strengthen mission readiness, continuity of care, and community wellness.



What We Do:

- Initial Outfitting & Transition (IO&T)
- Space Planning & Programming
- Equipment Planning & Procurement
- Inventory Assessment & Move Management
- Interior Design & Artwork Coordination
- FF&E Design & Installation
- Communication Systems & Signage/Wayfinding
- Delivery, Storage, & Logistics
- Project Management & Stakeholder Engagement
- Public Relations & Special Events



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Mill Creek has successfully delivered outfitting and transition projects across more than 30 states—coast to coast and beyond. This national footprint reflects our ability to mobilize quickly, adapt to diverse environments, and meet the needs of federal clients wherever they operate. Our consistent presence across the U.S. is a testament to our reliability, resilience, and reputation as a trusted government partner.



Over 150 years of combined experience across healthcare, defense, and government sectors



Extensive IO&T delivery experience, including equipment planning concurrent with design



Proprietary database ensures precise, one-to-one inventory mapping (non-redundant)



Recognized for effective problem-solving in high-pressure environments especially during delays and site challenges

Holton Office: 19035 US Highway 75 Holton, KS

Kansas City Office: 310 Armour Rd, Suite 211 North Kansas City, MO

Denver Office: 5600 S Quebe St, Suite B-320 Greenwood Village, CO

www.millcrk.com



Delivering Cultural Precision and Operational Readiness Across Federal and Tribal Projects

Mill Creek is a trusted outfitting partner with a national footprint, proprietary inventory technology, and extensive experience supporting federal and tribal agencies. From full medical IO&T to complex relocations and multi-phase transitions, our team delivers results with:

- ✓ Database-driven precision with one-to-one inventory mapping
- ✓ Integrated design-build-equipment alignment
- ✓ Proven ability to manage multi-location moves and complex renovations
- ✓ Extensive experience with IHS, VA, DOD, and Joint Base leadership

As a Tribally owned business, Mill Creek also brings a unique understanding of cultural priorities, communication styles, and trust-building practices—especially when working with IHS, VA, and Native-serving institutions. We foster long-term value by embedding cultural awareness into every engagement.



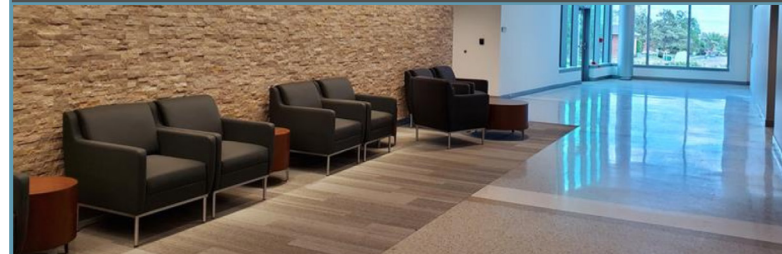
Project Experience



Working Dog Treatment Facility | JB Pearl Harbor Hickam, HI | 2023

12,361 SF sole-source award providing full IO&T services for a Working Dog Treatment Facility serving military working dogs, service members and retiree pets, and Veterinary Food Inspectors supporting critical food safety operations.

Project Magnitude: \$2.9M



Medical Facilities Modernization | Edwards AFB, CA | 2023

Multi-phase IO&T for the 40,796 SF renovation of six departments, including inventory, medical/lab equipment, signage, and communications systems. Notable success: seamless dental lab and casework layout execution.

Project Magnitude: \$4.17M



Intrepid Spirit Center | Ft. Carson, CO | 2023

FF&E procurement, reuse coordination, and move planning for a 24,990 SF TBI and PTSD treatment facility. Maintained timeline despite COVID supply chain delays using advanced lead-time matrix.

Project Magnitude: \$1.36M